# PAKISTAN INSTITUTE OF CORPORATE GOVERNANCE CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2023

	Note	December 31, 2023 (Unaudited) (Ru	June 30, 2023 (Audited) pees)
ASSETS			
Non-current assets			
Property and equipment	4	5,052,672	3,983,218
Right of use assets	5	5,113,954	6,889,619
Financial assets at amortised cost	6	22,823,213	138,224,053
Security deposits	7	1,540,470 34,530,309	1,540,470 150,637,360
Current assets		34,330,309	150,057,500
Receivables - Unsecured	8	18,825,121	16,381,669
Prepayments, advances and other receivable		2,100,643	1,257,276
Financial assets at amortised cost	6	102,743,406	
Tax refunds due from Government	9	21,903,640	16,791,965
Cash and bank balances	10	76,244,528	52,498,314
		221,817,338	86,929,224
Total assets		256,347,647	237,566,584
FUND BALANCE AND LIABILITIES			
Fund balance			
Accumulated fund		194,091,956	178,831,066
Non-current liability			
Lease liability against right of use asset	11	1,449,684	2,807,437
Current liabilities			
Fees in advance	12	30,037,224	14,113,178
Advance against services		4,400,000	5,000,000
Current portion of lease liability against right of use asset	11	4,329,686	5,723,488
Other payables		17,598,630	14,923,739
Accrued expenses		4,440,467	16,167,676 55,928,081
		60,806,007	55,928,081
Total liabilities		62,255,691	58,735,518
Total Fund Balance and Liabilities		256,347,647	237,566,584
CONTINGENCIES AND COMMITMENTS	13		

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

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Chief Executive Officer	Director

## PAKISTAN INSTITUTE OF CORPORATE GOVERNANCE CONDENSED INTERIM INCOME AND EXPENDITURE STATEMENT AND OTHER COMPREHENSIVE INCOME (UNAUDITED) FOR THE HALF YEAR ENDED DECEMBER 31, 2023

**Chief Executive Officer** 

	Note	December 31, 2023	December 31, 2022 pees)
INCOME		(NO	pees/
Revenue from services	14	57,353,925	48,157,300
Investment income	15	12,309,401	9,834,229
Profit on bank deposits		3,862,155	637,583
Other income		632,215 74,157,696	58,629,112
		74,157,090	50,029,112
EXPENDITURE			
Salaries, allowances and benefits		31,099,012	27,152,620
Professional expenses	16	18,248,159	14,838,490
Training expenses		-	325,656
Travelling and conveyance		593,151	424,501
Depreciation on right of use asset		1,775,665	2,142,212
Depreciation on property and equipment		669,945	235,936
Finance cost on lease liability against right of use assets		396,209	644,107
Provision for expected credit losses		1,898,090	675,000
Communication and utilities		1,000,908	1,187,646
Printing and stationery		156,434	456,162
Insurance expense		275,760	208,272
Repair and maintenance		618,103	340,667
IT expenses		888,153	688,113
Legal charges		262,161	
Other expenditure	17	1,015,056	1,438,817
		58,896,806	50,758,199
Surplus for the period		15,260,890	7,870,913
Other comprehensive income			
Total comprehensive income		15,260,890	7,870,913
The annexed notes 1 to 21 form an integral part of these condense	d interim financial stater	ments.	
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Director

## PAKISTAN INSTITUTE OF CORPORATE GOVERNANCE CONDENSED INTERIM STATEMENT OF CHANGES IN FUND BALANCE (UNAUDITED) FOR THE HALF YEAR ENDED DECEMBER 31, 2023

	Accumulated Fund
	(Rupees)
Balance at July 01, 2022 (audited)	150,945,411
Total comprehensive income for the half year ended December 31, 2022	7,870,913
Balance at December 31, 2022 (unaudited)	158,816,324
Balance at July 01, 2023 (audited)	178,831,066
Total comprehensive income for the half year ended December 31, 2023	15,260,890
Balance at December 31, 2023 (unaudited)	194,091,956

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.



Chief Executive Officer Director

# PAKISTAN INSTITUTE OF CORPORATE GOVERNANCE CONDENSED INTERIM STATEMENT OF CASH FLOWS (UNAUDITED) FOR THE HALF YEAR ENDED DECEMBER 31, 2023

	Note	December 31, 2023	December 31, 2022
CASH FLOWS FROM OPERATING ACTIVITIES		(Ku	pees)
Surplus for the period		15,260,890	7,870,913
Adjustment for:			(10 171 010)
Return on bank balances and investments	-	(16,171,556)	(10,471,812)
Depreciation on right of use assets	5	1,775,665	2,142,212
Depreciation on property and equipment	11	669,945 396,209	235,936 644,107
Finance cost on lease liability against right of use assets	11		044,107
Gain on disposal of fixed assets		(455) 1,898,090	675,000
Provision for expected credit losses			075,000
Deferred income		(600,000)	1,096,356
Surplus before working capital changes		3,220,760	1,090,330
Increase in current assets:		(4 244 542)	(15,487,846)
Receivables - Unsecured		(4,341,542) (843,367)	927,039
Prepayments, advances and other receivable		(5,184,909)	(14,560,807)
L		(5,164,909)	(14,500,607)
Increase in current liabilities: Fees in advance		15,924,046	5,995,510
그녀는 사람들 때문에 가장 가장 가장 가장 보다는 것이 되었다. 그는 그는 그는 그는 그는 그는 그는 그를 가장 가장 있다면 하는 것이 없는 것이다.		(11,727,209)	1,811,659
Accrued expenses		(11,727,200)	(697,800)
Rent Payable Other payables		2,674,891	(312,624)
Officer payables		6,871,728	6,796,745
Cash generated from / (used in) operations		4,915,607	(6,667,706)
Withholding tax deducted		(5,111,675)	(2,974,821)
Net cash used in operating activities		(196,068)	(9,642,527)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of investments		(29,928,593)	(5,982,035)
Purchase of property and equipment		(1,792,944)	-
Proceeds from disposal of property and equipment		54,000	-
Proceeds from disposal of Investments		46,720,070	
Return on bank balances and investments received		12,037,513	14,836,619
Net cash generated from investing activities		27,090,046	8,854,584
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment against lease liability	11	(3,147,764)	(2,684,310)
Net cash used in financing activities		(3,147,764)	(2,684,310)
Net increase / (decrease) in cash and cash equivalents		23,746,214	(3,472,253)
Cash and cash equivalents at beginning of the period		52,498,314	13,646,823
Cash and cash equivalents at end of the period		76,244,528	10,174,570

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

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Chief Executive Officer	Director

### PAKISTAN INSTITUTE OF CORPORATE GOVERNANCE NOTES TO AND FORMING PART OF THE CONDENSED INTERIM FINANCIAL STATEMENTS (UNAUDITED) FOR THE HALF YEAR ENDED DECEMBER 31, 2023

### 1 THE INSTITUTE AND ITS OPERATIONS

- 1.1 Pakistan Institute of Corporate Governance (the Institute) was incorporated in Pakistan as a company limited by guarantee without share capital on December 01, 2004 under section 42 of the repealed Companies Ordinance, 1984 (now section 42 of the Companies Act, 2017). It's members include 100 (June 30, 2023: 108) Corporate, 29 (June 30, 2023: 39) Individual and the following founding members:
  - Securities & Exchange Commission of Pakistan
  - The State Bank of Pakistan
  - The Pakistan Stock Exchange Limited
  - Institute of Business Administration
  - Lahore University of Management Sciences
  - Institute of Chartered Accountants of Pakistan
  - Institute of Corporate Secretaries of Pakistan
  - Institute of Cost and Management Accountants of Pakistan
  - Overseas Investors Chamber of Commerce and Industry
  - Federation of Pakistan Chambers of Commerce and Industry
  - Insurance Association of Pakistan
  - Mutual Funds Association of Pakistan
  - Pakistan Banks Association
- 1.2 The main objective of the Institute is to promote awareness of corporate governance and encourage compliance with good corporate governance practices by corporate bodies and professionals. In this regard, the Institute also conducts directors' training program based on a standard curriculum for which the Institute has arrangements with foreign organisations.
- 1.3 The registered office of the Institute is situated at office suite 316, "The Forum", Clifton, Karachi, Pakistan.

#### 2 STATEMENT OF COMPLIANCE

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
  - International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
  - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

The disclosures made in these condensed interim financial statements have, however, been limited based on the requirements of the International Accounting Standard 34: 'Interim Financial Reporting'. These condensed interim financial statements do not include all the information and disclosures required in a full set of financial statements and should be read in conjunction with the audited annual financial statements of the Institute for the year ended June 30, 2023.

These condensed interim financial statements are unaudited. However, a limited scope review has been performed by the external auditors.

#### 2.2 Basis of measurement

These condensed interim financial statements have been prepared under the historical cost convention except for the following:

- Right-of-use assets and their related lease liability are carried at present value of future lease rentals adjusted for any lease payments made at or before the commencement date of the lease;

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2.3 Standards, interpretations and amendments to accounting and reporting standards that are effective in the current period

There are certain amendments to standards that are mandatory for the Institute's accounting period beginning on July 1, 2023. However, these are either not relevant or do not have any significant impact on the Institute's operations and, therefore, have not been detailed in these condensed interim financial statements.

2.4 Standards, interpretations and amendments to accounting and reporting standards that are not yet effective

There are certain new standards, interpretations and amendments to the accounting and reporting standards that are mandatory for the Institute's accounting periods beginning on or after July 1, 2024, but are considered to be not relevant or will not have any significant impact on the Institute's operations and, therefore, have not been detailed in these condensed interim financial statements.

- 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES AND JUDGMENTS
- 3.1 The accounting policies adopted and the methods of computation of balances used in the preparation of these condensed interim financial statements are the same as those applied in the preparation of the annual financial statements of the Institute for the year ended June 30, 2023.
- 3.2 The preparation of the condensed interim financial statements in conformity with the accounting and reporting standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. It also requires management to exercise its judgment in application of its accounting policies. The estimates and associated assumptions are based on historical experiences and various other factors that are believed to be reasonable under the circumstances. These estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

In preparing the condensed interim financial statements, the significant judgments made by the management in applying the Institute's accounting policies and the key sources of estimation and uncertainty were the same as those applied to the audited financial statements of the Institute as at and for the year ended June 30, 2023.

The financial risk management objectives and policies are consistent with those disclosed in the annual published auidted financial statement of the Institute for the year ended June 30, 2023.

No financial instruments were held by the Institute that are measured at fair values for the half year ended December 31, 2023 and year ended June 30, 2023.

This includes addition of Rs 1,052,364 and Rs 455,026 pertaining to renovation of office number 16 and purchase of laptops, respectively.

5	RIGHT OF USE ASSETS	Note	December 31, 2023 (Unaudited) (Rup	June 30, 2023 (Audited) nees)
	Cost			
	Opening balance		24,074,337	20,660,916
	Re-assessment during the period / year		<u> </u>	3,413,421
	Closing balance		24,074,337	24,074,337
	Accumulated depreciation			
	Opening balance		17,184,718	12,989,992
	Charge for the period / year		1,775,665	4,194,726
	Closing balance		18,960,383	17,184,718
	Net carrying amount		5,113,954	6,889,619
	Useful life (in years)		5	5

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6	FINANCIAL ASSETS AT AMORTISED COST	Note	December 31, 2023 (Unaudited) (Ru	June 30, 2023 (Audited) pees)
	Pakistan Investment Bonds	6.1	70,188,536	115,761,017
	GOP Ijarah Sukuks	6.2	55,378,083	22,463,036
			125,566,619	138,224,053
	Non-current portion of financial assets		22,823,213	138,224,053
	Current portion of financial assets		102,743,406	
			125,566,619	138,224,053

- 6.1 These carry yield within a range of 12.30% 21.98% per annum (June 30, 2023: 7.83% 12.30% per annum) payable at three / six month interval and are carried at amortised cost maturing on August 05, 2024 and October 07, 2024.
- 6.2 These carry yield within a range of 17.65% 22.78% per annum (June 30, 2023: 15.45% 17.65% per annum) payable at six month interval and are carried at amortised cost maturing on August 7, 2024 and July 29, 2025.

### 7 SECURITY DEPOSITS

These represent security deposits paid to "The Forum" in accordance with the Rental agreements for office suites 315 and 316.

		Note	December 31, 2023	June 30, 2023
	V. SANS, SANS, MAY P. SANS PROSESS OF CONTROL AND A SANS PARTY OF CONTROL AND A SANS P		(Unaudited)	(Audited)
8	RECEIVABLES - UNSECURED		(Ru <sub>l</sub>	oees)
	Annual subscription		7,296,936	1,414,436
	Directors' training program		8,649,147	15,965,628
	Fee from specialised workshops and others		3,245,450	3,306,292
	Entrance fee		9,500	9,500
	Receivable against Board Evaluation		7,282,850	2,578,662
			26,483,883	23,274,518
	Less: Provision for expected credit losses		(7,658,762)	(6,892,849)
	*		18,825,121	16,381,669
9	TAX REFUNDS DUE FROM GOVERNMENT			
	Tax deducted at source	9.1	21,903,640	16,791,965

9.1 This represents refundable withholding tax deducted from payments made to the Institute. The Institute is in the process of recovering the said balance from the authorities.

		Note	December 31, 2023 (Unaudited)	June 30, 2023 (Audited)
10	CASH AND BANK BALANCES		(Rup	ees)
	Cash in hand Cash at Bank		50,000	50,000
	- saving account	10.1	76,194,528 76,244,528	52,448,314 52,498,314

10.1 Represents savings account with a commercial bank carrying interest at the rate of 18.25% per annum (2023: 11% per annum).

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Note December 31,

June 30,

		No	2023 (Unaudited)	2023 (Audited)
Re-assessment during the period / year   336,209   1,208,417   Finance cost for the period / year   336,209   1,208,417   1,	11	LEASE LIABILITY AGAINST RIGHT OF USE ASSET	(R	upees)
Re-assessment during the period / year   336,209   1,208,417   Finance cost for the period / year   336,209   1,208,417   1,			0.520.025	0 202 945
Finance cost for the period / year   338,202   1,208,447,784   4,484,788   7,9370   6,530,325   6,779,370   6,530,325   7,0378   6,530,325   7,0378   7,0388   6,779,370   6,530,325   7,0388   7,234,88   7,2			8,530,925	
Payments for the period / year			306 300	
Non-current portion of lease liability   1,449,684   2,807,437   2,000   3,500   3,				
Current portion of lease liability				
Current portion of lease liability	dipoconia in the control of the cont	Non-current portion of lease liability	1,449,684	
Tebs   Nadvance   National   N				
Annual subscription fee         8,040,600         3,500           Advance fee for Board evaluation         11,652,500         5,381,250           Advance fee for Directors' Training Program         8,462,279         7,813,428           Advance fee for specialised workshops         1,881,845         915,000           30,037,224         14,113,178           13         CONTINGENCIES AND COMMITMENTS           14         Revenue FROM SERVICES         Note         December 31, 2023           2         (Rupers)           14         REVENUE FROM SERVICES         Note Cember 31, 2023         Cember 31, 2023           2         (Rupers)           4         Ref, 60         Cember 31, 2023           4         Ref, 60         Ref, 7,995,000         Ref, 675         24,795,000           5         Entrance fee from members         3,7,995,000         Ref, 605         2,7,995,000         Ref, 605         2,422,000         Pee from Specialized workshops         7,998,500         2,174,800         2,174,800 <td></td> <td>EEEC IN ADVANCE</td> <td>3,,</td> <td></td>		EEEC IN ADVANCE	3,,	
Advance fee for Board evaluation	12	FEES IN ADVANCE		
Advance fee for Directors' Training Program Advance fee for specialised workshops 1,881,842 915,000 30,037,224 1,1881,845 915,000 30,037,224 1,1881,845 915,000 30,037,224 1,113,178 1,17				
Advance fee for specialised workshops         1,881,845 (30.00)         915,000 (14.113.178)           13 CONTINGENCIES AND COMMITMENTS           Note were no contingencies and commitments outstanding as at December 31, 2023 and June 30, 2023           Note Peccember 31, 2023 (Unautitation)           14 REVENUE FROM SERVICES         Note Peccember 31, 2023 (Unautitation)           Entrance fee from members         340,000           Annual subscription         7,995,000         8,850,000           Fee from Directors' Training Program         34,766,075         24,520,000           Fee from specialized workshops         7,908,500         2,174,800           Advisory fee for board evaluations         6,883,750         22,275,000           Fee from picrectors' Training Program         13,191,845         9,834,229           Investment Income         13,191,845         9,834,229           Less: Income credited to provident fund balance         (882,444)				
13   CONTINGENCIES AND COMMITMENTS   There were no contingencies and commitments outstanding as at December 31, 2023 and June 30, 2023   2022   (Unautited)   2022   20				
CONTINGENCIES AND COMMITMENTS   There were no contingencies and commitments outstanding as at December 31, 2023 and June 30, 2023		Advance fee for specialised workshops		
There were no contingencies and commitments outstanding as at December 31, 2023 and June 30, 2023.           Note December 31, 2023 (Unaudited)           1, 2023 (Unaudited)           (Entrance fee from SERVICES         Canada (Rubers)           Entrance fee from members         3,40,000           Annual subscription         7,995,000         8,850,000           Fee from Directors' Training Program         34,766,675         24,520,000           Fee from specialized workshops         7,908,500         2,174,800           Advisory fee for board evaluations         6,683,780         12,272,500           50 INVESTMENT INCOME           Investment Income         13,191,845         9,834,229           Less: Income credited to provident fund balance         (882,444)         - 2           Less: Income credited to provident fund balance         13,191,845         9,834,229           16         PROFESSIONAL SERVICE FEES           Director's Training Program         14,036,319         10,074,058           Board evaluation         2,223,000         2,941,580           Freelancing fee				

17.1 This mainly includes IT related expenses pertaining to web maintenance, licensing fee and internet charges.



40	TOANICA	CTICNIC	VAULTIL DEL	ATED PARTY
18	IRANSA	CHONS	WITHREL	AIEDPARIT

Transactions with key management personnel are carried out	t as per their te	rms of	employment	and their	details are
as follows:					

	as follows:					
				December 31, 2023	December 31, 2022	
				(Unau	ıdited)	
				(Rupees)		
	Chief executive officer			8,216,000	5,093,018	
	Other key management personnel			6,908,000	2,055,107	
				15,124,000	7,148,125	
19	CORRESPONDING FIGURES					
	Corresponding figures have been rearranged at comparison and to reflect the substance of the rearrangements in these condensed interim final	e transactions	. There have been	no significant red	the purposes of classifications or	
20	DATE OF AUTHORISATION FOR ISSUE					
	These condensed interim financial statements Board of Directors of the Institute.	were approved	d and authorised for	issue on	by the	
21	GENERAL					
21.1	Figures have been rounded off to the nearest Ru	upee, unless of	herwise stated.			
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	-					